The changing climate for the automotive industry

Automotive Fellowship 16th March 2006

Greg Archer Director, The Low Carbon Vehicle Partnership



Low Carbon Vehicle Partnership

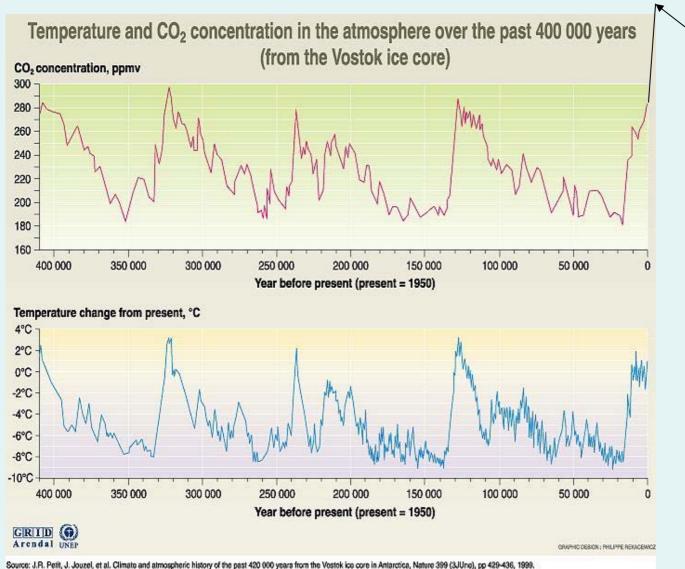
Accelerating a sustainable shift to low carbon vehicles and fuels in the UK

Stimulating opportunities for UK businesses



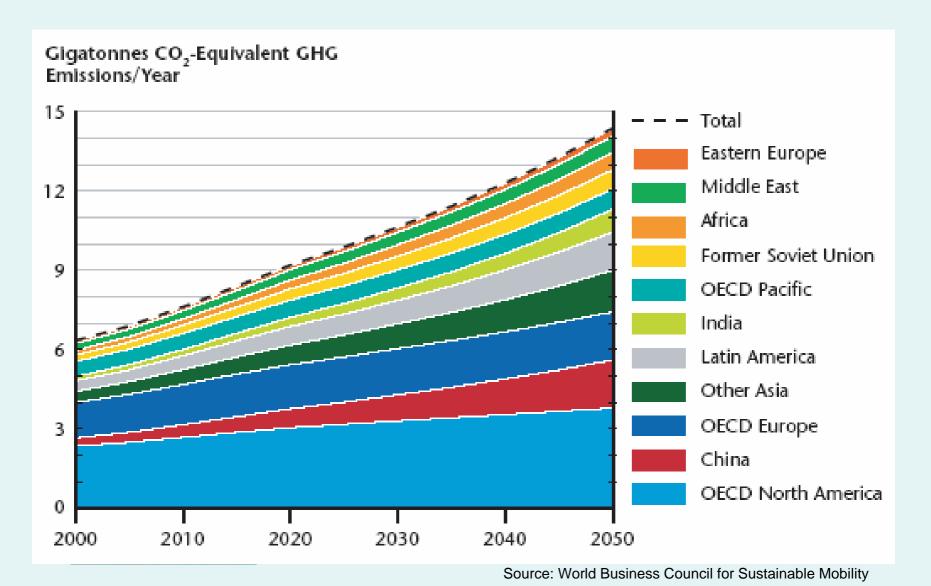


Temperature & CO2 levels are closely linked - current CO2 levels are at unprecedented levels

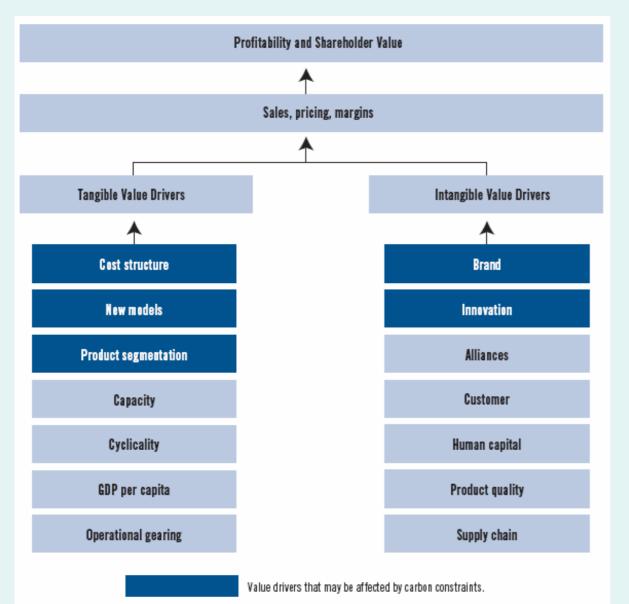


381ppm 2005

Global GHG emissions from transport are forecast to double by 2050 - intensifying pressures on the environment and oil supply



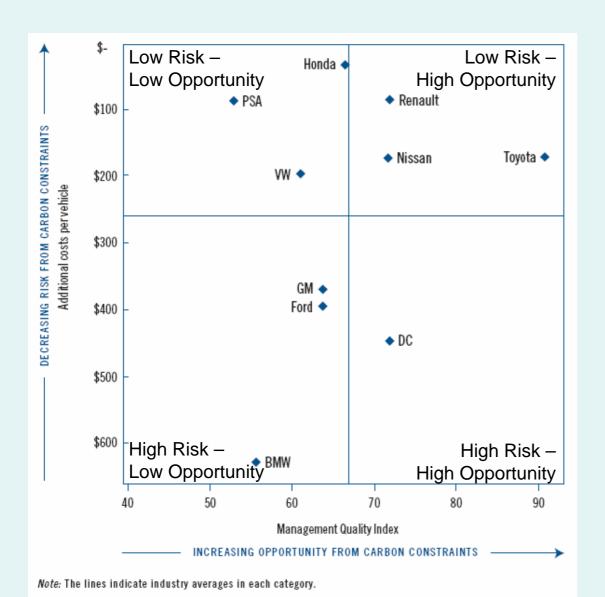
Emerging carbon constraints & high oil price create significant risks & opportunities for the automotive industry



The influence of carbon constraints on value drivers in a typical automotive sector valuation model

WRI 2005, Changing Drivers

Carbon constraints create a range of opportunity & risk for OEMs with the potential to influence competitive balance

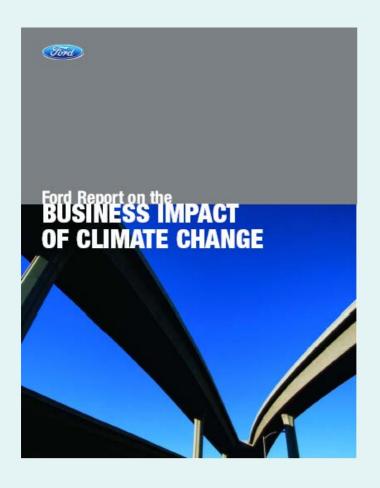


Quantification of the risks (Value Exposure) and opportunities (Management Quality) of carbon constraints

Care must be taken in interpreting the relative positions of different OEMs due to the large number of uncertain assumptions required

WRI 2005, Changing Drivers

The motor industry is responding to the challenge



- EU voluntary agreement to reduce CO2 emissions by 25% from 1995 2008
- Substantial R&D expenditure
- ☐ Introduction of alternative fuelled vehicles E85
- New hybrid & stop-start technologies
- Support for consumer information programmes
- ACEA advocate an "Integrated Approach" involving all stakeholders



Environmental concerns are presently a low priority for most private car buyers

Top priorities

Price

Fuel consumption

Size/Practicality

Reliability

Comfort

Safety

Running costs

Style/Appearance

Some influence

Performance

Image

Brand

Insurance

Engine size

Equipment levels

Low priorities

Depreciation

Experience

Sales Package

Dealership

Environment

Vehicle Emissions

Road tax

Alternative fuel

- ☐ Whilst mpg is <u>reported</u> as a key decision making factor there is little evidence to demonstrate this
- Motorists have a poor understanding of vehicle running costs and will bear additional annual costs of £1-1.5k before considering downsizing their vehicles
- Public understanding of vehicle emissions and new technology is very limited
- Whilst motorists are concerned about climate change few understand its causes and less take personal responsibility

Car-buyer reported concerns

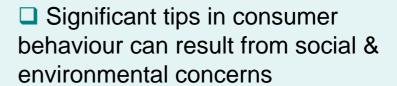




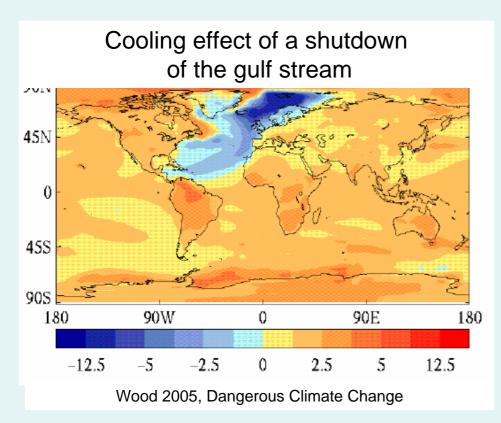
AP/St. Petersburg Times
Hurricane Katrina,
New Orleans 2005

- ☐ Significant tips in consumer behaviour can result from social & environmental concerns
- ☐ For low carbon vehicles such tipping points may be stimulated by
 - Increased frequency of severe weather events

By 2100 there is a 50% chance of a major reduction in the gulf stream leading to substantial cooling in Western Europe

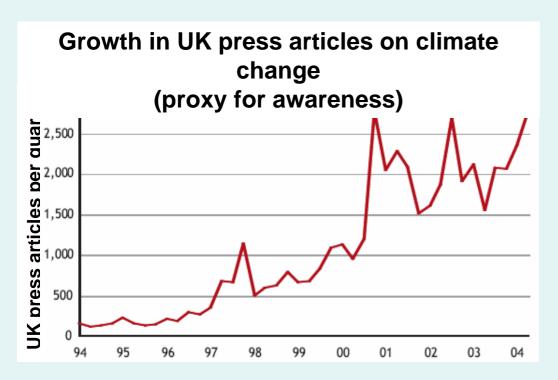


- For low carbon vehicles such tipping points may be stimulated by
 - Increased frequency of severe weather events
 - New evidence of accelerated climate change



- 78% of the public are concerned about climate change
- Just 4% are not at all concerned

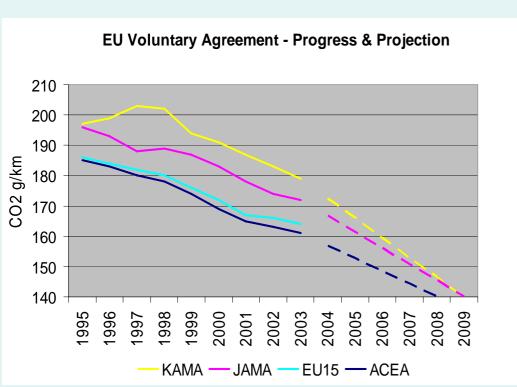
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- Increased frequency of severe weather events
- New evidence of accelerated climate change
- Media attention & concern

Beyond 2008 it is likely CO2 emissions from cars will be regulated in the EU – possibly linked to trading of allowances

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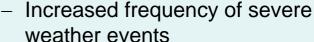


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- Regulation in Europe & elsewhere

Could luxury with responsibility become the new motoring chic?

Carbon Trust 2004, Brand Value at Risk from Climate Change

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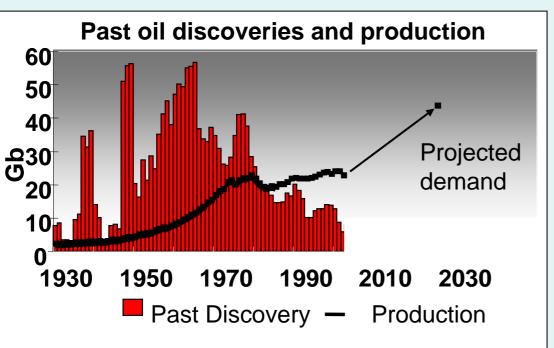


- New evidence of accelerated climate change
- Media attention & concern
- Regulation in Europe & elsewhere
- Increased choice of vehicles
- Brand differentiation



High oil prices and security of supplies concern are reinforcing messages that vehicles efficiency needs to improve

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- High Oil price and security of supply concerns

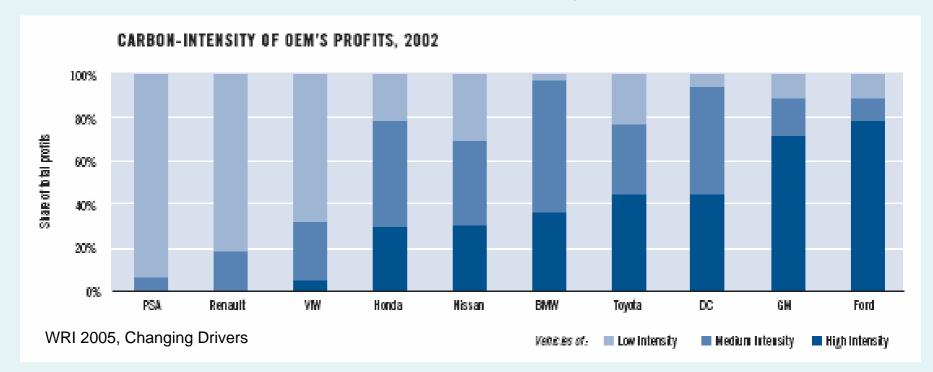
The London Congestion Charge lead to a doubling of sales of exempted vehicles in the London area following the introduction of the scheme



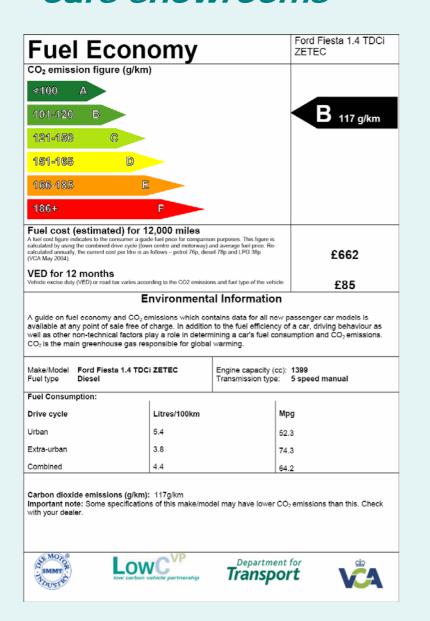
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 - Increased choice of vehicles
 - Brand differentiation
 - High Oil price and security of supply concerns
 - Pull from leading countries / US States - linked to effective incentives

How would a tip in favour of fuel efficient vehicles affect the market?

- Increased, but variable vehicle costs
- Changed brand value
- Growth in smaller market segments
- Higher margins in fuel efficient segments
- ☐ Higher residual values for fuel efficient models
- Increased consumer awareness of fuel efficiency / environment



Energy efficient labels now displayed in new cars showrooms



- Voluntary car industry initiative
 - brokered by LowCVP
- ☐ Combination of simple and statutory information:
 - Label shows CO2 emissions, estimated fuel costs and test cycle data
- Bands linked to UK Vehicle Excise Duty
- Labels presently in 75% of showrooms (Nov 2005)
- Need for dealer staff to be better informed about fuel economy & environmental issues
- □ Potential to expand coverage to the nearly new market – subject to dealer agreement

Summary

- Road transport is a significant and growing source of greenhouse gases
- □ Rising public concern, economic costs & environmental impacts of climate change will increasingly drive political action to constrain CO2 emissions
- ☐ High oil prices & security of supply concerns reinforce the pressure to improve vehicle efficiency
- There are significant & different risks & opportunities for OEMs
- The industry is responding to the challenge but pressure to improve vehicle efficiency will, and is growing
- UK consumer demand for low carbon vehicles is presently low, but
- ☐ By 2010, consumer interest may have tipped in favour of low carbon cars
- Significant demand for low carbon cars would create significant market disruption with clear winners and losers
- Vehicle labelling is drawing consumer attention to vehicle CO2 and running costs – with the potential to expand this to the nearly new market





There's something business needs to talk about

IT'S TIME TO CUT THE CARBON. CALL 0800 085 2005

C A R B O N T R U S T

> Making business sense of climate change

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